



THE PULSE

of the employees of

THE NEW YORK HOSPITAL-
CORNELL MEDICAL CENTER

New York City 21
and
White Plains, N. Y.

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Notes from The Director's Office

A Christmas present for everyone employed by the Hospital was "unwrapped" earlier this month when Mr. Whitney announced at the Service Anniversary Dinner that a work-week not to exceed 40 hours had been voted by the Executive Committee of the Board of Governors. This 40-hour week will go into effect December 31.

In most departments, this will mean a five-day week; in one or two departments where employees prefer the six-day week and where vital services must be maintained around the clock, day in and day out, it will mean a shorter working day.

For some departments, particularly administrative, the shorter working week has been in effect for some time. Now, however, the 40-hour week will be extended to all of the approximately 2,500 on the Hospital payroll. To accomplish our daily scheduled jobs in the face of shorter hours will require the addition of 92 more people to our staff, representing an increase in salaries of \$202,000. Our Board of Governors voted for these shorter hours in spite of the resulting increase in the Hospital's deficit.

The liberal and sympathetic attitude of our Governors deserves our thanks and appreciation.

A very Merry Christmas to all of you.

Henry Z. Preis, M.D.

Mr. Dale Resigns; Mrs. Platt Named Acting Personnel Head

With the resignation of John G. Dale, Jr. as director of personnel of the Hospital, Mrs. Mildred S. Platt, assistant director of the Nutrition Department in charge of personnel, has become acting personnel director of NYH.

Mr. Dale, who was director of personnel here for almost five years, assumed new duties on Nov. 16 with Dancer, Fitzgerald and Sample, advertising agency, as director of personnel and office administration.

A member of the Nutrition Department since April, 1945, Mrs. Platt is a graduate of Syracuse University. Before coming to the Center, she had been on the nutrition staffs of Prospect Heights Hospital, Brooklyn, and Presbyterian Hospital, Newark.

Meredith Jones, assistant director of the Nutrition Department in charge of education, is now handling nutrition personnel work in addition to her other responsibilities.

New Formulary Out

The 1951 revision of the Formulary of The New York Hospital, under the title of "Formulary and Therapeutic Guide" has just been published by Appleton-Century-Crofts, Inc. The revision is available for sale through the Medical College Book Store. Distribution within the Center is now in progress.

This formulary is a revised continuation of the first formulary of the Hospital entitled Pharmacopoeia of The New York Hospital which was published in 1816 and antedated the first United States Pharmacopoeia which appeared in 1820.

The fundamental precept of utility for the physician, medical student and other professional members of the patient care team, which was established 135 years ago by the publication of the first formulary, has been preserved by the Formulary Committee members in completing this revision. The committee which worked on this revision was headed by Dr. R. Gordon Douglas with Dr. Donald A. Clarke as secretary. Miss Vivian Bove assisted in the preparation of the manuscript.

THE COVER

Our cover is a Christmas present from a grateful patient, Adolph Giehoff, an artist, who spent several months at the Hospital and still returns for occasional treatments. How we wish we could have afforded to reproduce it in its full color glory. However, it is being framed and will hang in the PULSE office, so drop in to admire it. Our thanks, too, to Eric Granholm who suggested the subject to the artist.

Nursing School Gets \$70,000 Gift

The School of Nursing has received a gift of \$70,000 toward its Endowment Fund from the Hiram Edward Manville Foundation.

This fund was established in the Fall when the Board of Governors of the Hospital assigned to the School \$1,000 donated to the Hospital by a School of Nursing alumna, Anna Reutinger, Class of '04. Later the Fund was increased by gifts of \$1,000 from a trustee of Cornell University and \$100 from the 1951 School of Nursing graduating class.



As far as the camera's eye could see—part of the group who attended the fifth Anniversary Service Dinner in the Nurses' Residence on Dec. 4. — (More pictures on page 12)

Paul Parker Photo

HOSPITAL TO GO ON 40-HOUR WEEK

A 40-hour week for all employees of the Hospital, to go into effect Dec. 31, was announced by John Hay Whitney, president of the Board of Governors at the fifth annual Anniversary Service Dinner given by the Joint Administrative Board of the Center. The dinner was held Dec. 4 in the dining room of the Nurses' Residence.

Gold pins to 20 people who have served the Center for 25 years and silver pins to 37 who have completed 15 years of service were presented by Dr. Stanhope Bayne-Jones, president of the Joint Administrative Board. Responding for the honor group was Dr. Milton Helpen,

assistant professor of clinical medicine and physician to out-patients, who received his 25-year pin.

Also addressing the group was Deane Waldo Malott, president of Cornell University, attending his first Center dinner since his election as president of the University.

In announcing the 40-hour week, Mr. Whitney said: "This policy along with other employee benefits instituted during the past few years such as social security, a retirement plan and the advancement in salary ranges, puts the Hospital on a more equal basis with in-

dustry." (For further comments, read Dr. Pratt's message on Page 2.)

All of the speakers observed that "pride in work and friendship in work is the moving spirit of this Center," and that this was apparent in the camaraderie of the Anniversary Service Dinners.

President Malott of Cornell commented that "it is the cooperative effort of individuals, each with a minor part to play, that makes this Center a truly great enterprise."

"I salute you," he told the gathering, "as builders of a great enterprise serving

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“FREEDOM IS OUR BUSINESS”

EDITOR'S NOTE: The following address made by John Hay Whitney, president of the Board of Governors of the Hospital, at the opening session of the 20th annual *New York Herald Tribune Forum* on Oct. 22 at the Waldorf-Astoria seemed of such import that we are reprinting it in full. Mr. Whitney was one of many leaders from various walks of life who spoke during the three-day forum which had as its theme, “Balancing Moral Responsibility and Scientific Progress.”

If there is one thing that Hitler and Stalin have taught the world, it is that man cannot be half free. Unless he lives in a society in which he can develop in every way in freedom, he is bound to wind up a slave.

That is a lesson we have taken to heart when it comes to our political freedoms. We are always ready to talk ourselves red, white and blue in the face about the importance of defending freedom of speech, freedom of press, freedom of worship and our other hallowed political liberties. These are concepts we will do more than talk for; they are concepts we will fight and die for.

The story is quite different when it comes to our economic freedoms. Most of us don't have the foggiest notion of how our free economic system works. Far from considering it a vital element in the structure of our free society, we are prone to shy away from discussing it at all. I think this reluctance to take a realistic look at our economy is always a mistake. It certainly would be wrong to leave it out of this session on moral responsibility and scientific progress.

KEEPING UP WITH SCIENCE

The topic we are here to discuss seems to me to reflect the tendency so many of us have to pile ashes on our head about things that really do us proud. I may be wrong, but I sense the implication in the way our over-all-theme is worded that moral responsibility is having a tough time keeping up with scientific progress. Put another way, what we seem to be saying is that poor old Man has taken a despairing leap onto the tailboard of the bandwagon of Science and lies there wondering how long it will be before he is blown off.

I submit that if that were true it would be a very tragic circumstance. For Man, the human being, does not belong on the tailboard of something that he himself has created. He belongs on the driver's seat. In fact, that is really what we mean when we talk about freedom: free Man in the driver's seat.

So long as we uphold freedom in all its aspects, we will continue to move forward in scientific development and we will move forward with equal certainty in our ability to apply the benefits of science for the betterment of mankind. Great as has been our progress in laboratories and research centers, I am convinced that our free economic and political system has done an even more outstanding job in advancing human welfare than it has in extending the boundaries of scientific knowledge.

WE SHARE OUR GAINS

The fruits of science have been distributed in the form of more and better goods at lower cost. Wages have gone up; hours of work have gone down. The wheels of industry are lubricated with machine oil, instead of human sweat; and at the same time we have more jobs, more security and more opportunities for the enjoyment of leisure than ever in our history.

We have not confined these material gains to our own shores, but have shared them with all the free peoples of the earth on a basis which affords them the same freedom that we enjoy to build a prosperous, productive society. We put no political handcuffs on this assistance because we recognized that freedom was the essence of genuine economic progress.

The vehicle through which these great advances have been achieved for ourselves and the world is our free economic system — the system we call capitalism. It is the most misunderstood system in the world. No one sings its praises. Those who are most voluble in defense of our basic political freedoms look for a dark closet to duck into when the talk turns to their economic counterpart, capitalism.

Even the name causes many of us to shudder. People who can swallow all the four-letter words in “From Here to Eternity” without a gulp, blush when

anyone mentions the horrid word, capitalism, or its life-blood, profit. How deep-rooted this feeling is was made painfully clear to me when I had the bad luck to become a German prisoner during the war. The German who interrogated me wanted to know my civilian occupation. Now, for many years I have had “description trouble.” Although my business is venture capital investment, my passport application has variously referred to me as banker, financier, or has used some such evasion as “private business.” However, when the interrogator put the question to me, my instant reply was “capitalist.” The man could not have been more startled if I had kicked him. He hesitated between a choice that I was mad or that I meant to be deliberately insulting.

For a few minutes I was afraid I was going to wind up in the position of the lost big-game hunter in Joe E. Lewis' story. You know — they hunted for him for months and then gave him up for lost. It was believed that something he disagreed with ate him. The interrogator finally decided to let me live, apparently on the basis that there was nothing wrong with me that a psychiatrist couldn't cure. The most striking aspect of the whole episode was not the German's reaction to my calling myself a capitalist but the fact that his attitude was mirrored entirely by my two young companions, who were American soldiers.

Since that time I have been trying to arrive at a rational explanation for this widespread disposition to view with dislike and doubt an economic system that has brought so many benefits to all of us. Why did it take a mighty shock for me so to describe myself? Is it simply the name that bothers people, or is it something more fundamental?

CAPITALISM TODAY

I think a big part of the answer lies in the fact that we have confused what capitalism *was* with what capitalism *is*. The old stereotypes are still with us, poisoning our thinking about a system that bears as much resemblance to the predatory capitalism of the past as an F-36F jet fighter has to a paddle boat. We still conceive of the capitalist as a

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THERE'VE BEEN SOME CHANGES MADE

Rheta Glueck, for the past two years an assistant in public relations with responsibilities for the School of Nursing and the Nursing Service of the Hospital, has been transferred to the main Public Relations office to work directly with Mrs. Virginia Muldoon, new P.R. director.

Her former duties have been taken over by Mary Cole. Miss Cole, who holds B.A. and M.A. degrees from the University of Minnesota, has had experience with the Associated Press Bureau in Minneapolis and the public relations department of her alma mater. Most recently she had been doing magazine work in New York.

Miss Glueck will continue to edit THE PULSE.



Tall Tale

Although it is very substantial in fact, the square-built chimney towering above our power house is really a "stack of illusions."

Built in three sections — one above the other, it suggests a tapering perspective contrary to its geometrical rectangular lines. Not often does such a structure lend itself to optical illusion, and its massive symmetry presents an added interest during illusion. From the south side of 70th Street, across from the postern gate entrance to the Nurses' Residence, the corner lines of the three sections become one continuous line from base to crown — a central dividing line for two sides of the chimney stack. The westing sun brightens one side while the near side becomes shaded accordingly, emphasizing picture contrast and its illusion — especially on a summer's evening.

A moment or two of staring at a focal point below the line of coping between top and mid sections and the solid form of this brick pile appears inverted while the tall shaft seems to tilt forward.

In my picture, it becomes a giant pinion feather projected from some outer world in cosmic flight.

Try it yourself sometime!

— JOHN J. TUNNEY

CAST OF ENTERTAINERS



Four members of the Poodle Obedience Training Club of Greater New York who entertained G-6's polio patients at a Hallowe'en Party on Oct. 24 under the auspices of the Occupational Therapy and Volunteer Departments.

Four poodles won the hearts of patients who were guests at the Hallowe'en party held on F-18 under the joint auspices of the Occupational Therapy and Volunteer Departments.

The dogs are members of the Poodle Obedience Training Club of Greater New York, which has a membership of 38 poodles of various sizes, ages and colorings. The club, which has been in existence for a little over a year, is a culmination of a program of obedience training for dogs which was imported from England in 1934 by Mrs. Whitehouse Walker, chairman of the club's committee for hospitals. All house pets, the dogs are trained by their respective owners under the guidance of Miss Blanche Saunders.

Mrs. Walker acted as commentator for the program which consisted of demonstrations of basic obedience training plus individual stunts including scent discrimination of picking up various articles. In introducing the poodles, she explained that three had earned their U. D. degree, which stands for Utility Dog and is the highest rank attainable in the club, while the fourth has the classification of C.D. which means Companion Dog. Before earning the U.D., this canine has yet to earn its C.D.X. — Companion Dog Excellent.

As their final "curtain," the poodles passed baskets filled with candy and cigarettes through the audience.

The program also featured entertainment by one of the patients and professional singers and dancers.

A JOYOUS HOLIDAY SEASON
TO YOU ALL
from
THE PULSE STAFF

HOSPI-TALES

Glad Tyings: *Providence Pizzuro* of X-ray and *John Rullo*, former X-ray student, exchanged vows Dec. 1. . . . Wedding bells have rung this month also for two Nursing School students. *Emmajean Steel*, '52, was married Dec. 1 in Brooklyn to Lt. Richard A. Fuller, USN, of Fort Lee, Va. *Patricia Simmons*, '52, became Mrs. Donald Blodgett on Dec. 15 at a ceremony in her hometown, Bucksport, Me. Her husband is stationed with the Army at Fort Dix. *Florence Nicholson*, attendant on H-3, is now Mrs. Willie Simpson. . . . *Elizabeth Cunningham*, nurse on F-2E, became Mrs. Majersky on Nov. 21. Her husband's a surgical supplies salesman.

Diamond Department: *Jean O'Meara* is sporting a sparkler from Robert Sparkman, U. S. Army, and *Barbara De Mar* is wearing a ring from David Olmstead, a reporter. Both girls are student X-ray technicians. . . . Two Nursing School students are wearing diamonds, too. *Merylin Schlitt*, '52, is engaged to Sgt. Bernard Skiba, who is attending OCS at Fort Riley, Kans., and *Nancy Hubbard*, '52, to Joseph Marden of the Navy.

Babies in the News (mostly boys): A son, Nov. 10, to *Dr. and Mrs. Ross S. McElwee*. . . . A son, Nov. 15, to *Dr. and Mrs. Warren Guild*. Mrs. Guild is the former *Charlotte Brantley* who was a head nurse on H-9. . . . A son, Nov. 24, to *Dr. and Mrs. James A. Scofield*. . . . A son, Philip Schuyler, on Oct. 19, to *Dr. and Mrs. Victor Marshall*. . . . A second son, William De Fries, to *Dr. and Mrs. Aaron Kellner* on Nov. 4. Mrs. Kellner is Dr. De Fries of Columbia-Presbyterian. . . . A daughter, Oct. 30 to *Mrs. Richard (June) Strohmman*, former staff nurse.

Congrats: To *Dr. Katherine Butler*, assistant attending physician and assistant professor of clinical medicine, on her election to the board of trustees of Mount Holyoke College. . . . To *Dr. Richard B. Stark*, surgeon to outpatients and instructor in surgery, who has been awarded a three month's fellowship in plastic surgery for a paper presented in an essay competition sponsored by the Foundation of the American Society of Plastic and Recon-

structive Surgery. Dr. Stark's essay on "The Cross-Leg Flap Procedure," won the second prize. He may take his fellowship in a medical center in this country or England. . . . To the following staff nurses who have been promoted recently: *Doris Schwartz*, to assistant head nurse; *Mary Roberts*, *Elizabeth Spalding*, *Tillie Cherniak*, to head nurse, and *Laura Fawcett*, to supervisor. . . . To *Dr. Stanhope Bayne-Jones*, president of the Joint Administrative Board, on his re-election as a vice-president of the Hospital Council of Greater New York. . . . To *Esther de Roche*, technician in Children's Clinic, whose hobby, photography, paid off in a three-page picture article in the Nov. 13 magazine of the Newark Sunday News. Nine shots which Miss de Roche took during her wanderings around her native New Jersey were shown.

In Memoriam: A permanent pre-medical scholarship has been established at Oberlin College by relatives, friends and former patients of our late *Dr. William DeWitt Andrus*.

From the Middle East to the East River: Came Iran's Premier Mohammed Mossadegh and Saudi Arabia's Sultan El Saud, two of our most famous patients of late.

Here and There: The graduate cap of our School of Nursing was among those represented in a special window display of nursing caps in Macy's during the United Hospital Fund Drive. . . . *Ann Shaw*, for the past seven years clinic aide in the Eye Clinic, is now a secretary to Dr. John McLean. . . . *Yolanthe*

Reinders, clinic aide in Minor Surgery, spent her vacation in California. . . . Two nurses from foreign lands are observing nursing techniques in Obstetrics and Pediatrics during December. They are Emily Carter, matron of the Liverpool Maternity Hospital in England, and Mrs. Tran Dinh De of Indo-China. *Constance Congrave*, head nurse in Emergency, has deserted the East River for the sunny shores of California. . . . *Julia Brennan* has succeeded *Helen Berghorn* as secretary to Helen B. Lincoln, head of the Record Department. Miss Berghorn, who has gone to Nyack (N. Y.) Hospital as record librarian, was feted by the department on Nov. 9 at a dinner held in the 14th floor dining room. . . . Kathi Norris of TV fame was a recent visitor to our Pediatrics floors during the United Hospital Fund Drive. . . . The Administrative Advisory Committee of the Hospital sponsored an informal late afternoon get-together on Nov. 27 in the Medical College Dining Room for key administrative people and head nurses on all floors. The purpose: to have people whose work is concerned with patient care directly or indirectly, become better acquainted. More than 150 attended. . . . *Mrs. Paul Dineen*, director of our Gift Shop, gave some pointers on starting a shop to the woman's committee of the new Miriam Hospital of Providence, R. I., on Nov. 15. . . . The New York Hospital Team of the United Hospital Fund has raised over \$190,000 to date of Dec. 4 — and the Drive continues. . . . The Alumnae Association of the Nursing School held its annual bazaar on Dec. 5 in the Residence.

COLLEGE CORNER

Dean Joseph C. Hinsey was reelected chairman of the executive council of the Association of American Medical Colleges for the fifth consecutive year at the Association's 67th annual meeting held Oct. 29-31 at French Lick, Ind. Dean Hinsey is a past president of the organization. Other members of the Medical College faculty who attended the conference were *Drs. Dayton J. Edwards*, *Laurence W. Hanlon*, *George A. Wolf, Jr.*, *George Reader*, *Fred Kern*, *David P. Barr*, *Thomas A. C. Rennie*, and *Harold G. Wolf*. Dr. Barr was chairman of a

WHERE'S CHARLIE?

. . . Gone to rabbit heaven, we're sorry to report. Of course, you know who we're talking about — that handsome black and white bunny who graced our April cover. Ruthye Lesser, with whom he formerly resided, reports that several months ago she had sent him to a breeding farm and that Charlie succumbed after fathering several broods of bunnies.

panel which discussed medical teaching on the ambulant patient and Dr. Rennie was a member of a panel which discussed the means of appraisal of the medical student's progress and of the effectiveness of teaching.

NURSING SCHOOL NOTES

Lucy Freeman, reporter of health and welfare news for The New York Times, was the guest speaker at the annual dinner for the staff of The Blue Plaidette, student publication, on Nov. 15 in the faculty dining room. Mrs. Freeman, author of the new book, "Fight Against Fears," stressed the need for nurses to develop writing talents, too. *Jean Lucker*, co-editor of the publication, discussed plans for future issues, including a change from a magazine to a newspaper format. . . . Our 85 freshmen no longer stand out from the crowd. On Nov. 12 they donned the blue plaid student uniform for the first time and received their caps in a special candlelight ceremony. . . . Christmas festivities got under way early with Student Organization sponsoring its annual holiday dance, a semi-formal affair, on Dec. 8 in the Residence. Called the "Starlight Soiree," it had as its theme, "Americans in Paris." . . . *Jean Lucker* has been elected a director of the newly organized New York State Student Nurses Association, which held its first annual convention at the Statler in October. *Jean McCormack*, president of our Student Organization, who had been serving as temporary chairman of the group, conducted the sessions at which 200 delegates from 63 schools of nursing were present. *Dr. Leo W. Simmons* of our faculty was a luncheon speaker. . . . Such a bus ride the seniors had to and from Ithaca on their recent weekend at Cornell! Going up, an eight-inch snowfall slowed their traveling time; coming home, a dead battery made their arrival three hours later in the wee hours of the morning.

FROM OUR COUNTRY COUSINS

Scholarship Award: The scholarship fund for psychiatric nursing recently established in honor of Katherine F. Hearn, former director of nursing at The New York Hospital-Westchester Division has made its first award to *Peggy Flintoff*, head nurse, it has been announced by Dr. James H. Wall, medical director. This fund provides tuition for further study by the candidate who

IT'S MR. AND MRS. NOW



Shown here at their wedding reception are Mr. and Mrs. Fred Bruninger, two long-time Centerites who middle-aisled it on Oct. 12. Mrs. Bruninger is the former Mrs. Mollie Watts, attendant in Physical Medicine; Mr. Bruninger works in the Machine Shop. The "missus" has been on our staff for ten years, her husband for 18 years.

is "especially qualified by character and personality for the field of psychiatric nursing."

Miss Flintoff, a graduate of the St. Luke's Hospital School of Nursing, has been on the staff of the Westchester Division since 1948. She will use her award to take courses in the department of nursing at New York University.

The Katherine F. Hearn Scholarship Fund Committee, appointed by the anonymous donor are: Dr. Wall, chairman; Carolyn Sprogell, director of nurses; Eloise Shields, former director of nurses; Mrs. Homer Wickendon of Bronxville and Theresa Sanman of Bay Head, N. J.

Honored Guests: Eighteen senior nursing students from Cornell University-New York Hospital School of Nursing visited their "country cousins" on Nov. 19. After a tour of the hospital, tea was served in the lounge of the Nurses' Residence.

Staff Changes: *Elaine Muzzulin*, instructor-supervisor, resigned from the staff on Nov. 1 following a long illness and has been succeeded by *Betty Thomas*. Miss Thomas received her six month field experience in advanced psychiatric nursing here while enrolled for a degree from the Ohio State University.

Holiday Plans: Student nurses are using their artistic skill and ingenuity in preparing decorations for holiday festivities for some of the patients in their care.

Radio — Westchester: On Oct. 24, *Carolyn Sprogell*, director of nurses at Westchester Division, discussed psychiatric nursing on radio Station WFAS, White Plains. She emphasized the exceptional challenge of this field and described opportunities for men and women who seek part-time paid employment as nursing aides.

On Nov. 28, *Dr. Curtis T. Prout*, assistant medical director, discussed "The Family of the Mental Patient." There are many things the patient's relatives should know in order to be of greatest help to the patient both during his hospital stay and after his recovery, he pointed out.



Glee Club to Sing

The annual Christmas concert of the Center's Glee Club will be held on two successive nights, Dec. 18 and 19, at 8:30 in the auditorium of the Nurses' Residence.

Christmas songs from many lands, tunes from recent Broadway hit shows and traditional carols will make up the program of the 55-voice chorus composed of doctors, nurses, nursing and medical students, technicians and many other staffers. Soloists will be Marjorie Eastwick, freshman nursing student; Robert E. Lee, senior med student; and Dr. Donald Greaves, assistant resident in psychiatry. Donald Regula, first year med student, will be accompanist.



Mr. Van Meter Dies

One of the best known members of the Center staff, Wayde Van Meter, night cafeteria supervisor, died suddenly on the evening of Nov. 1 at the Hospital. Mr. Van Meter was stricken with a fatal heart attack while on duty in the Garden Dining Room. He was forty-five years of age.

A member of the Center Staff since September, 1933, Mr. Van Meter had served in many capacities in the Nutrition Department until going into Army service in April, 1941. He received many commendations for his work as a mess sergeant during the war. Upon his discharge in 1945, he returned to the Center as night cafeteria supervisor.

Unmarried, Mr. Van Meter is survived by two aunts.

“Freedom Is Our Business”

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man with icy eyes and an enormous belly, who wears a high silk hat to bed. We envisage him as the owner of corporate empires, in which tens of thousands of economic serfs bow to his whims. In this picture, human rights are regularly sacrificed on the altar of greed and the capitalist is the personification of all evil.

The only thing wrong with this picture is that it bears no slightest resemblance to modern capitalism. Social responsibility is a “must” for every American corporation, both in its relations with its employes and with the public. The arbitrary exercise of economic power has been limited in a thousand ways. A moral base has been built into our industrial fabric and the result has been a people’s revolution that surpasses in speed and social impact anything the world has ever known.

The ingredient of this revolution has not been violence, but freedom: the voluntary cooperation of free man to shape a free economic system along lines that would provide the greatest productivity and the greatest security for all Americans. The revolution reflects itself in many ways. We have millions of “capitalists” today — people who own a share of our free enterprise system and feel that they have a sound social investment.

A COOPERATING SOCIETY

Huge private welfare funds have been set up to supplement Governmental protection for workers against the hazards of old age, sickness and unemployment. Employers have built model communities to house their employes. Hospitals and schools have come into being through this increased awareness that industry’s function is not limited to a pay check. Unions in many industries have responded by cooperating actively in measures intended to increase the prosperity of the business. Out of this cooperation has come more jobs, higher wages, and greater stability of employment.

I do not mean to exaggerate the progress we have made. We are still a long way from the millennium. But we have come a far piece, and we have done it because we left men free to make their own decisions in the economic field, just

as we did in the political field. Whenever we found that the system was not working in the best interests of the people, we did something about it. And usually we did the right thing. What’s more, when we had a real challenge to face, we came through magnificently. That was true during the war and it was equally true right after the war when all the economists were convinced we were going into a tailspin, but we kept sailing right along, with more jobs and larger pay envelopes than ever before.

All of us are entitled to a share in the credit for the fruitfulness of our productive economy and for the wisdom we have developed in distributing the benefits of that productivity. It was not the capitalists who did the whole job; it was not the pressure of labor; it was not even the “infinite wisdom” of Government. It was the pooling of all our knowledge, all our imagination, all our resourcefulness in a common assault by free men on the stubborn citadels of insecurity.

That, it seems to me, is an expression of moral responsibility of the highest order. It is the kind of responsibility that can be developed only where men are free — where no little clique of supermen makes all the decisions and issues all the orders. Of all the economic systems that have come and, in many instances, gone since the Industrial Revolution, ours has proved the most effective in raising standards of living and promoting human welfare. It is not a static system; it changes as the needs of the people change. It is action; while the other systems which promise so much and deliver so little constitute, in fact, reaction. If its name savors of hateful past associations that obscure its present virtues, then by all means let’s throw the name overboard.

But, by whatever name we call it, let us recognize that it is an economic system based on freedom, and it will evolve to the benefit of free man as long as it remains free.

We’ve Moved

THE PULSE is now in Room G-130B, across the lobby from Information. Our new Number is 7430.

AN APPEAL FOR BLOOD

On several occasions unavoidable shortages of blood have endangered the lives of patients and have delayed necessary operations. That is why the Hospital is asking all who can to give blood at this time. Particularly critical at present is the need for RH negative blood, although there is a constant demand for all types. You will receive \$15 a pint if your blood contains the rare RH negative factor, \$5 if your blood is the more usual type.

Blood Bank physicians will not allow you to donate unless they find you in good health. Giving is easy, painless and takes less than an hour of your free time. The Blood Bank, located in F-531, is open daily from 1 to 9 P.M. Call Ext. 7364 for an appointment.

About Decorations

For several years at Christmastime, we have decorated our floors and offices. The gay and original ideas which have brightened the Center over the holiday season and the “contests” to stimulate these proceedings are familiar to all of us who have worked here during previous Yuletide seasons.

This year, there will not be a contest. Instead the decision to decorate will be left with each floor or department. Decorations, of course, must comply with the fire laws of the city which prohibit the use of live greens in the hospitals. As in the past, it is requested that we do not call upon the Engineering Department for help in decorating problems.

In announcing the decision not to have a contest this year, Dr. Pratt said:

“We hope that everyone will enter into the spirit of Christmas decorations, contest or no contest. We have learned how much the planning and creating of the decorations have added to the gaiety of the season for patients and staff alike and would not want anyone’s enthusiasm to be hampered just because the results of his work will not be judged by a committee.”

"I SOLEMNLY SWEAR . . ."



Members of the Center's Civil Defense Committee are officially sworn in as Civil Defense workers by R. Louis Malloy after individually signing the Loyalty Oath at their meeting of Nov. 28. If **YOU** have registered for CD duty here, please go to Mr. Malloy's office, M-08, and sign this Loyalty Oath so that you can receive your CD identification card. This card will permit you to pass through police lines in the event of a disaster.



Visit From A "First" Lady

Senora Maria de Odría, wife of the President of Peru, is shown walking down the corridor of a floor in Pediatrics with Dr. Henry N. Pratt, director, as she toured the Hospital with her party during a recent trip to New York. Senora de Odría, who is particularly interested in child welfare, devoted most of her visit to our Children's Clinic and later sent toys for our young patients.



Three First Aid courses are now going strong at the Center with a total of 32 persons currently receiving instruction. Teaching the classes are R. Louis Malloy, CD co-ordinator; Edward Browne, supervisor of orderlies, and Dr. Mary Crawford, Cornell Medical College Class of '07. Dr. Crawford, who retired recently as medical director of the Federal Reserve Bank of New York, is a volunteer. Classes are now held on the west end of the 14th floor where in addition to a large teaching room, a dressing room and solarium make up First Aid Course headquarters. Watch for announcement of new First Aid courses after the holidays.

The Center's Committee on Civil Defense was well pleased with the test exercise held here the night of Nov. 14 in connection with the city-wide drill. All evening personnel, as well as ambulatory patients and visitors followed the air raid alarm instructions which are posted throughout the buildings. Knowing these air raid alarm instructions is "a must" for all of us.

Forecast for Happy Holiday Season

Christmas is coming and the turkeys are getting fat but they aren't the only ones. It would seem, *Your* turn is next if the predictions based on last year's food orders during the holiday round of partying is any indication.

The Nutrition Department is preparing to furnish refreshments for about 40 parties during the Christmas-New Year's season, according to Louise Stephenson, director. If you think tea for two is trouble sometimes, just recall what the Nutrition Department dispensed to bring Christmas cheer all round the Center last year — and will certainly equal this year: 800 dozen sandwiches, 125 pounds of fruit cake, 2,700 fancy cookies, 16 dozen doughnuts, 400 brownies, 600 iced cakes, 83 quarts of ice cream, 72½ gallons of coffee, and to further increase the festive spirit, 16 gallons of eggnog.

This Christmas Day, our cooks are preparing to carve up 70 turkeys with a combined weight of 1,600 pounds for serving to patients and in our dining rooms. Patients' trays will have holiday cloths, napkins and favors and there'll be a greeting card on each one, too.

While it's still rather early at Pulse press time to detail the various events, almost every department and floor is planning some Christmas celebration. Plans are quite definite, however, with the House Committee of the Nurses' Residence. The House Committee, made up of representatives of the nursing student and staff residents as well as of nurses living outside the Residence and Annex, finances the various activities it sponsors through yearly membership fees. These range from \$1.25 for students to \$4.00 for heads of departments. One dollar of this fee goes for cultural and recreational interests and the remaining amount becomes the Christmas donation and employees' fund. The Christmas fund this year amounts to \$383.00 and will be divided among some 80 employees who work in the Residence and Annex. The amount given to each worker is based on his or her number of years of service up to 15 years.

This year at the annual Employees' Tea, to be held Dec. 18, an extra Merry Christmas will go to Martha Williams, Housekeeping, who came to work for the Hospital for just a year and has remained for 25; to Mary Bilek, House-

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FOR EVERYONE



For several years since his retirement from the Building Service staff in 1947, Karekin Chiljean has said "Merry Christmas" to the Hospital with a handmade miniature holiday stage set. Sometimes it's religious in theme, sometimes secular. This year's, shown here, features a linoleum "floor" with stairs, and a gold brocade and velvet backdrop with the season's greetings spelled out in gold letters. The "props" feature a plastic piano with velvet "scarf", tiny wooden candles in brass holders, and a china urn. On either side of the stage are silver vases filled with silver-dipped dwarf ferns; there is also a pottery basket brimming with tiny velvet flowers. Mr. Chiljean work is currently on display in Mr. Payson's office.



To Keep You Straight On '52 Dates

In case you haven't bought any yet, there's still time to order your New York Hospital desk calendars which are being sold by the Student Organization of the School of Nursing.

Resembling the art calendars familiar to all book store browsers, the 1952 Hospital calendar contains photographs of familiar places and faces, has ample space for posting engagements and writing notes and is bound with plastic rings. The price: \$1.25. You can buy yours at the sales booths set up by the students near the dining rooms.

Shopping Weary? Try Our Gift Shop

Perhaps it's a little late to remind you what with Christmas only a week off. . . . But why wear the soles off your shoes, the nap off your winter coat, and the smile off your face, jostling the crowds in the department stores when you can do Christmas shopping the pleasant, painless way in our Gift Shop?

Drop down today and see what "sugar plums" the Gift Shop gals have lined up for your selection, ranging from a 50c teething ring to a \$25 traveling clock. What's more, there's a gift wrapping and mailing service. Now what could make life in December sweeter? Another nice note, too, in this season of giving is the fact that your purchases benefit the Social Service Department of the Hospital.



Center Honor Roll Now Has 138 Names

Twenty-five more members of the Center staff have entered the armed forces bringing our honor roll total to 138 men and women who have been called to the colors since the beginning of hostilities in Korea.

Drs. Lester W. Martin and Henry Mannix of Surgery and John Blitzer and Jonathan Cole of Payne Whitney have left the professional staff to enter the armed services.

Nurses who have entered the service are Virginia Kimball, Cora Ida Williams, Madeline Julia Reimers, Betty Bowman, and Eva Hunchar.

In addition, these Centerites have also joined the armed forces: Earl Alexander, General Stores; Joseph Merkel, Melvin Reeves, and John Spratt, Laundry; Gerald Zalfas and Joseph Riegert, X-ray; Gerald Charnoff and Howard Rubin, Accounting; Benjamin Griffin, Manuel Carter, and Donald Lawrence, Orderlies; Harold Forth and William Laceywell, Nutrition; John Anderson, Pharmacy; Roy Vinson, Payne Whitney; and Rudolph Kochan, Admitting.

40-HOUR WEEK

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mankind in the merciful healing of medicine."

Dr. Helpern, who is deputy chief medical examiner of New York City, devoted most of his remarks to reminiscences about his 25 years of association with the Hospital and the Medical College, particularly to the Second Division, the old Cornell Clinic, and to the class in legal medicine which he has given to fourth year students since 1932, known affectionately to all as the "Crime Club."

Paying tribute to all who work here, Dr. Helpern said:

"I am aware as are most of my medical colleagues on the teaching and hospital staff, that in a large measure the non-medical personnel of this Center are as much responsible for the fine reputation it holds as are the doctors. An institution as complex as a medical center of this size and organization could not possibly maintain its high reputation without the loyal support of all the people who work for it."

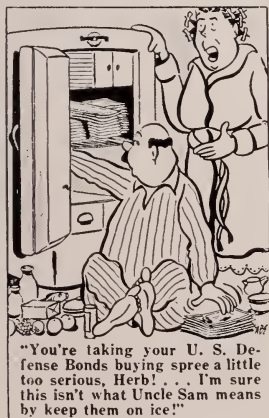
Barber shop harmonies were offered during the dinner by an octet composed of doctors and medical students. With Dr. A. E. Timpanelli, a 15-year award man as leader, the group included Drs. Stewart Wolf, Thomas Almy and Richard Flandreau, and James Van Doren, Charles Foote, Robert E. Lee, and Ralph B. Moore, Jr. Dr. David P. Barr, physician-in-chief and professor of medicine, was an unofficial ninth voice.

"TELL ME A STORY"



Maacey Garber

As TV chairman of the United Hospital Fund, WABD star Kathi Norris recently toured the Hospital. When she stopped by the bed of four-year old Carol Ann Makow of Astoria, L. I., the youngster demanded that she read her a story.



"You're taking your U. S. Defense Bonds buying spree a little too serious, Herb! . . . I'm sure this isn't what Uncle Sam means by keep them on ice!"

FORECAST FOR HOLIDAYS

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keeping, who is celebrating her 19th Christmas on the Residence staff; to Pat Wilkie, Protection, relief night watchman in the Residence for the past 17 years, who walks eight miles a night on his job (which adds up to round-the-world mileage every ten years); to Mrs. Mary Gardini, who has been making student uniforms for the past 16 years and who has just completed the chore of making 8,000 buttonholes on the

uniforms of this year's record freshman class.

House Committee members will also be hostesses to 500 co-workers in the various services of the Hospital at two Christmas teas this year, on Dec. 26 and 27.

In addition, the House Committee will play Santa by distributing 75 pounds of hard candy to the various departments and by sending each resident a 1952 calendar designed by nursing student, Gloria Delcoff, '52.

THE CLASS OF '51



Twenty-five year award winners smile happily as they take applause after the presentation ceremony. Dr. Milton Helpert, who responded for the group, is the last one on the left, top row.

Paul Parker Photo



Fifteen years down and ten to go for a gold pin, this group comprises most of the 37 who received silver awards at the Anniversary Service Dinner.

Paul Parker Photo